

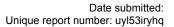




2014-15 public report form submitted by CSL Limited to the Workplace Gender Equality Agency

Organisation and contact details

Organisation	Legal name	CSL Limited
registration	ABN	99051588348
	ANZSIC	1841 Human Pharmaceutical and
		Medicinal Product Manufacturing
Organisation	Trading name/s	
details	ASX code (if relevant)	CSL
	Postal address	45 Poplar Road
		PARKVILLE VIC 3052
		AUSTRALIA
	Organisation	0393893422
	phone number	
Reporting	Number of	1952
structure	employees covered	
	in this report	
	submission	
	Other	
	organisations	
	reported on in this	
	report	

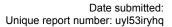






Workplace profile Manager

Manager occupational categories	Reporting level to CEO	Employment status		No. of employees			
iviariagei occupational categories	Reporting level to CEO	Employment status	F	М	Total employees		
		Full-time permanent	0	1	1		
		Full-time contract	0	0	0		
CEO/Head of Business in Australia	0	Part-time permanent	0	0	0		
		Part-time contract	0	0	0		
		Casual	0	0	0		
		Full-time permanent	0	1	1		
		Full-time contract	0	0	0		
Key management personnel	-1	Part-time permanent	0	0	0		
		Part-time contract	0	0	0		
		Casual	0	0	0		
		Full-time permanent	0	5	5		
		Full-time contract	0	0	0		
	-2	Part-time permanent	1	0	1		
		Part-time contract	0	0	0		
Other averaging (Company)		Casual	0	0	0		
Other executives/General managers		Full-time permanent	4	7	11		
		Full-time contract	0	0	0		
	-3	Part-time permanent	0	0	0		
		Part-time contract	0	0	0		
		Casual	0	0	0		
		Full-time permanent	44	63	107		
		Full-time contract	4	2	6		
Senior Managers	-4	Part-time permanent	3	0	3		
		Part-time contract	1	0	1		
		Casual	0	0	0		
		Full-time permanent	117	147	264		
		Full-time contract	8	10	18		
Other managers	-5	Part-time permanent	53	4	57		
		Part-time contract	1	1	2		
		Casual	0	0	0		
Grand total: all managers			236	241	477		







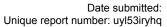
Non-manager

Non-manager occupational	Employment status	No. of employees (ex appre	No. of gr appli	aduates (if icable)	No. of apprentices (if applicable)		Total employees	
categories	Status	F	М	F	М	F	М	employees
	Full-time permanent	301	330	0	0	0	0	631
	Full-time contract	30	32	0	0	0	0	62
Professionals	Part-time permanent	120	3	0	0	0	0	123
	Part-time contract	4	1	0	0	0	0	5
	Casual	1	0	0	0	0	0	1
	Full-time permanent	148	214	0	0	0	0	362
	Full-time contract	34	42	0	0	0	0	76
Technicians and trade	Part-time permanent	52	3	0	0	0	0	55
	Part-time contract	5	0	0	0	0	0	5
	Casual	1	1	0	0	0	0	2
	Full-time permanent	0	0	0	0	0	0	0
	Full-time contract	0	0	0	0	0	0	0
Community and personal service	Part-time permanent	0	0	0	0	0	0	0
	Part-time contract	0	0	0	0	0	0	0
	Casual	0	0	0	0	0	0	0
	Full-time permanent	19	5	0	0	0	0	24
	Full-time contract	2	0	0	0	0	0	2
Clerical and administrative	Part-time permanent	11	0	0	0	0	0	11
	Part-time contract	3	0	0	0	0	0	3
	Casual	1	0	0	0	0	0	1
	Full-time permanent	29	16	0	0	0	0	45
Sales	Full-time contract	3	2	0	0	0	0	5
	Part-time permanent	5	0	0	0	0	0	5





Non-manager occupational categories	Employment status	No. of employees (example)		aduates (if icable)	No. of apprentices (if applicable)		Total	
categories		F	M	F	M	F	М	employees
	Part-time contract	0	0	0	0	0	0	0
	Casual	0	0	0	0	0	0	0
	Full-time permanent	11	36	0	0	0	0	47
	Full-time contract	1	1	0	0	0	0	2
Machinery operators and drivers	Part-time permanent	3	0	0	0	0	0	3
	Part-time contract	0	0	0	0	0	0	0
	Casual	1	0	0	0	0	0	1
	Full-time permanent	0	0	0	0	0	0	0
	Full-time contract	0	0	0	0	0	0	0
Labourers	Part-time permanent	0	0	0	0	0	0	0
	Part-time contract	0	0	0	0	0	0	0
	Casual	0	0	0	0	0	0	0
	Full-time permanent	0	2	0	0	0	0	2
	Full-time contract	0	0	0	0	0	0	0
Others	Part-time permanent	1	0	0	0	0	0	1
	Part-time contract	0	0	0	0	0	0	0
	Casual	0	1	0	0	0	0	1
Grand total: all non-managers		786	689	0	0	0	0	1,475







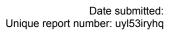
Reporting questionnaire

Gender equality indicator 1: Gender composition of workforce

Note: Additional help can be accessed by hovering your cursor over question text.

1 Do you have formal policies or formal strategies in place that SPECIFICALLY SUPPORT GENDER EQUALITY in relation to:

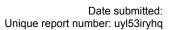
1.1 Recruitment? Yes (you can select policy and/or strategy options) Standalone policy Policy is contained within another policy Standalone strategy Strategy is contained within another strategy No No, currently under development No, insufficient human resources staff No, don't have expertise No, not a priority
1.2 Retention? ☐ Yes (you can select policy and/or strategy options) ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy ☐ No ☐ No, currently under development ☐ No, insufficient human resources staff ☐ No, don't have expertise ☐ No, not a priority
1.3 Performance management processes? ☐ Yes (you can select policy and/or strategy options) ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy ☐ No ☐ No, currently under development ☐ No, insufficient human resources staff ☐ No, don't have expertise ☐ No, not a priority
1.4 Promotions? ☐ Yes (you can select policy and/or strategy options) ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy ☐ No ☐ No, currently under development ☐ No, insufficient human resources staff ☐ No, don't have expertise ☐ No, not a priority







1.5 Talent identification/identification of high potentials? ☑ Yes (you can select policy and/or strategy options) ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☑ Strategy is contained within another strategy
 No No, currently under development No, insufficient human resources staff No, don't have expertise No, not a priority
1.6 Succession planning? ☐ Yes (you can select policy and/or strategy options) ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy
 No No, currently under development No, insufficient human resources staff No, don't have expertise No, not a priority
1.7 Training and development? ☐ Yes (you can select policy and/or strategy options) ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy
 No No, currently under development No, insufficient human resources staff No, don't have expertise No, not a priority
1.8 Resignations? ☐ Yes (you can select policy and/or strategy options) ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy
□ No □ No, currently under development □ No, insufficient human resources staff □ No, don't have expertise □ No, not a priority
1.9 Key performance indicators for managers relating to gender equality? ☐ Yes (you can select policy and/or strategy options) ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy
 No No, currently under development No, insufficient human resources staff No, don't have expertise No, not a priority







year the target is to be reached.

1.10 Gender equality overall? ☐ Yes (you can select policy and/or strategy options) ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy ☐ No
No, currently under development No, insufficient human resources staff No, don't have expertise No, not a priority
1.11 You may provide details of other formal policies or formal strategies that specifically support gender equality that may be in place:
1.12 Should you wish to provide additional information on any of your responses under Gender equality indicator 1, please do so below:
Gender equality indicator 2: Gender composition of governing bodies
 Does your organisation, or any organisation you are reporting on, have a governing body/board? ☑ Yes ☐ No
2.1 Please complete the table below. List the names of organisations on whose governing bodies/boards you are reporting. For each organisation, enter the gender

IMPORTANT NOTE: where an organisation name has been entered in the table, you must enter the gender composition NUMBERS of that governing body/board. If no target has been set for that particular governing body/board, please enter the number 0 in the '% Target' column and leave the 'Year to be reached' column blank. Otherwise, please enter a number from 0-100 in the '% Target' column and a date in the format of YYYY in the 'Year to be reached' column.

composition (in numbers, not percentages) of that governing body/board; and where in place, include what percentage target has been set relating to the representation of women, and the

	Organisation	NUN (N percen	Gender and NUMBER (NOT percentage) of chairperson/s		R NUMBER (NOT percentage) of other board		Year to be reached
	name	F	M	F	M	(enter a percentage number from 0-100)	(in YYYY format; if no target has been set, leave blank)
1	CSL Limited	0	1	2	5	0	
2							
3							
4							
5							





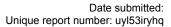
	Organisation	Gender and NUMBER (NOT percentage) of chairperson/s		NUMBER (NOT percentage) of other board		% target for representation of women on each board	Year to be reached	
	name	F	M	F	M	(enter a percentage number from 0-100)	(in YYYY format; if no target has been set, leave blank)	
6								
7								
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29								





	Organisation		Gender and NUMBER (NOT percentage) of chairperson/s		ler and ER (NOT stage) of board nbers	% target for representation of women on each board	Year to be reached
	name	F	M	F	M	(enter a percentage number from 0-100)	(in YYYY format; if no target has been set, leave blank)
30							

30										
tick	If you have organisation lis the box confirm /es, the data pr	ted as ha ing this i	aving a go s an accu	verning b	ody/board BER, and l	in the	e table in o a PERCE	question 2 NTAGE.		
	2.2 For any governing bodies/boards where a target relating to the representation of women has not been set, you may specify why below: Governing body has gender balance (e.g. 40% women/40% men/20% either) Currently under development Insufficient human resources staff Don't have expertise Do not have control over board appointments (provide details why):									
	Not a priority Other (provide d	etails):								
		one polices contained one strate on taken to the contained one strate or taken to the contained one strate of the contained one strate one one one one one one one one one on	L organis y ed within a egy ained withi	ations cov another point	vered in this			y for gove	erning	
	No, in place for some some some some some some some some	der deve numan re	lopment sources s	staff	nents (prov	ride d	details why	'):		
	No, don't have e No, not a priority No, other (provid	′	s):							
fema Deta work	Partnership rporated entity ale and male ed ails of your man oplace profile. If position in question i	(i.e. Pty I quity part aging pa [·] you hav	Ltd, Ltd oi ners (exc irtner shoi re a separ	Inc)). Fo luding the uld be inc	r partnersh managing luded sepa	ips, p partr rately	olease ento ner) in the y in the CE	er the tota following EO row of	al number of table. fyour	
					Full time femal	e	Part- time females	Full- time males	Part- time males	
	Equity partners ersonnel (KMPs		ding your							





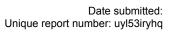


	Full-	Part-	Full-	Part-
	time	time	time	time
	females	females	males	males
Equity partners who are NOT key management personnel (KMPs)				

2.5 Should you wish to provide additional information on any of your responses under Gender equality indicator 2, please do so below:

Gender	equality indicator 3: Equal remuneration between women and men
3 Yes No No, i No, i No, o No, r No, r	Do you have a formal policy or strategy on remuneration generally? Standalone policy Policy is contained within another policy Standalone strategy Strategy is contained within another strategy currently under development insufficient human resources staff included in workplace agreement don't have expertise salaries set by awards or industrial agreements non-award employees paid market rate not a priority other (provide details):
strategy Yes No No, o No, o No, o No, o No, o	Are specific gender pay equity objectives included in your formal policy or formal /? (provide details in questions 3.2 and/or 3.3 below) currently under development insufficient human resources staff don't have expertise salaries set by awards or industrial agreements non-award employees are paid market rate not a priority other (provide details):
or formation can be so and be so and be so and	e transparent about pay scales and/or salary bands nsure managers are held accountable for pay equity outcomes nplement and/or maintain a transparent and rigorous performance assessment

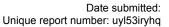
3.3 Provide details of other gender pay equity objectives that are included in your formal policy or formal strategy including timeframes for achieving these objectives:







Yes. When was the most recent gender remuneration gap analysis undertaken? Within last 12 months Within last 1-2 years More than 2 years ago but less than 4 years ago Other (provide details):
 No No, currently under development No, insufficient human resources staff No, don't have expertise No, salaries for ALL employees (including managers) are set by awards or industrial agreements, AND there is no room for discretion in pay changes (for example because pay increases occur only when there is a change in tenure or qualifications) No, salaries for SOME or ALL employees (including managers) are set by awards or industrial agreements and there IS room for discretion in pay changes (because pay increases can occur with some discretion such as performance assessments) No, non-award employees are paid market rate No, not a priority No, other (provide details):
4.01 Should you wish to provide details on the type of gender remuneration gap analysis that has been undertaken (for example like-for-like, organisation-wide), please do so below:
4.1 Were any actions taken as a result of your gender remuneration gap analysis? ☐ Yes - please indicate what actions were taken (more than one option can be selected): ☐ Created a pay equity strategy or action plan ☐ Identified cause/s of the gaps ☐ Reviewed remuneration decision-making processes ☐ Analysed commencement salaries by gender to ensure there are no pay gaps ☐ Analysed performance ratings to ensure there is no gender bias (including unconscious bias)
☐ Analysed performance pay to ensure there is no gender bias (including unconscious bias) ☐ Trained people-managers in addressing gender bias (including unconscious bias) ☐ Set targets to reduce any like-for-like gaps ☐ Set targets to reduce any organisation-wide gaps ☐ Reported pay equity metrics to the board ☐ Reported pay equity metrics to the executive ☐ Corrected like-for-like gaps ☐ Conducted a gender-based job evaluation process ☐ Implemented other changes (provide details):
 No No unexplainable or unjustifiable gaps identified No, currently under development No, insufficient human resources staff No, don't have expertise No, salaries set by awards or industrial agreements No, non-award employees are paid market rate No, unable to address cause/s of gaps (provide details why):
No, not a priorityNo, other (provide details):







4.2 Should you wish to provide additional information on any of your responses under Gender equality indicator 3, please do so below:

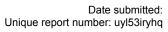
Gender equality indicator 4: Flexible working and support for employees with family and caring responsibilities
Do you provide employer funded paid parental leave for PRIMARY CARERS, in addition to any government funded parental leave scheme for primary carers? Yes No No, currently being considered No, insufficient human resources staff No, government scheme is sufficient No, don't know how to implement No, not a priority No, other (provide details):
5.1 Please indicate the number of weeks of employer funded parental leave that are provided for primary carers.12
5.2 How is employer funded paid parental leave provided to the primary carer? ☐ By paying the gap between the employee's salary and the government's paid parental leave scheme ☐ By paying the employee's full salary (in addition to the government's paid scheme), regardless of the period of time over which it is paid. For example, full pay for 12 weeks or half pay for 24 weeks ☐ As a lump sum payment (paid pre- or post- parental leave, or a combination)
Do you provide employer funded paid parental leave for SECONDARY CARERS, in addition to any government funded parental leave scheme for secondary carers? Yes, one week or greater Yes, less than one week No No, currently being considered No, insufficient human resources staff No, government scheme is sufficient No, don't know how to implement No, not a priority No, other (provide details):
6.1 Please indicate the number of weeks of employer funded parental leave that are

7 How many female and male managers, and female and male non-managers, have utilised parental leave (paid and/or unpaid) during the past reporting period?

provided for secondary carers.

2

	point on the point, that is good to point to point in g point and				
	Primary carer's leave		Secondary carer's leave		
	Female	Male	Female	Male	
Managers	29	0	0	10	
Non-managers	90	0	0	28	



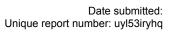




8 What proportion of your total workforce has access to employer funded paid parental leave?

	Primary carer's leave	Secondary carer's leave
%	88	88

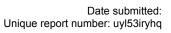
9 Do you have a formal policy or formal strategy on flexible working arrangements?
 ✓ Yes ✓ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy
No No, currently under development No, insufficient human resources staff No, included in workplace agreement No, don't have expertise No, don't offer flexible arrangements No, not a priority No, other (provide details):
10 Do you have a formal policy or formal strategy to support employees with family and caring responsibilities? ⊠ Yes
☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy
 No No, currently under development No, insufficient human resources staff No, included in workplace agreement No, don't have expertise No, don't offer flexible arrangements No, not a priority No, other (provide details):
11 Do you have any non-leave based measures to support employees with family and caring responsibilities? ☑ Yes ☐ No ☐ No, currently under development
 No, insufficient human resources staff No, don't have expertise No, not a priority No, other (provide details):
11.1 To understand where these measures are available, do you have other worksites in addition to your head office? ☑ Yes ☐ No
11.2 Please indicate what measures are in place and in which worksites they are available (if you do not have multiple worksites, you would select 'Head office only'): Employer subsidised childcare Head office only Other worksites only







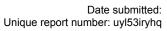
Head office and some other worksites
☐ All worksites including head office
On-site childcare
Head office only
☐ Other worksites only ☐ Head office and some other worksites
☐ All worksites including head office
☐ All worksites including head office ☐ Breastfeeding facilities
Head office only
Other worksites only
☐ Girler Worksites only ☐ Head office and some other worksites
All worksites including head office
Childcare referral services
Head office only
Other worksites only
Head office and some other worksites
All worksites including head office
Internal support network for parents
☐ Head office only
☐ Other worksites only
☐ Head office and some other worksites
All worksites including head office
Return to work bonus
Head office only
Other worksites only
Head office and some other worksites
☐ All worksites including head office
Information packs to support new parents and/or those with elder care responsibilities
Head office only
Other worksites only
Head office and some other worksites
Referral services to support employees with family and/or caring responsibilities
☐ Head office only☐ Other worksites only
Head office and some other worksites
All worksites including head office
☐ Targeted communication mechanisms, for example intranet/forums
Head office only
Other worksites only
Head office and some other worksites
All worksites including head office
None of the above, please complete question 11.3 below
11.3 Please provide details of any other non-leave based measures that are in place ar
at which worksites they are available:
Do you have a formal policy or formal strategy to support employees who are
experiencing family or domestic violence?
☐ Yes ☐ Chandalana naliau
☐ Standalone policy
Policy is contained within another policy
Strategy
☐ Strategy is contained within another strategy ☐ No
□ No, currently under development
No, insufficient human resources staff
No, included in workplace agreement
No, not aware of the need







No, don't have expertiseNo, not a priorityNo, other (provide details):								
Other than a policy or strategy, do you have any measures to support employees who are experiencing family or domestic violence? Yes - please indicate the type of measures in place (more than one option can be selected): Employee assistance program Access to leave Training of human resources (or other) staff Referral to support services Other (provide details):								
 No No, currently under development No, insufficient human resources staff No, not aware of the need No, don't have expertise No, not a priority No, other (provide details): 14 Please tick the checkboxes in the table below to indicate which employment terms, conditions or practices are available to your employees (please note that not ticking a box								
indicates that a p	licates that a particular employment term, condition or practice is not in place): Managers Non-managers							
	Fer Formal	nale Informal	Formal	ale Informal	Fer Formal	nale Informal	M Formal	ale Informal
Flexible hours of work								
Compressed working weeks					\boxtimes			
				\square		\square		\boxtimes
Time-in-lieu								
Time-in-lieu Telecommuting								
Telecommuting								
Telecommuting Part-time work								
Telecommuting Part-time work Job sharing Carer's leave Purchased								
Telecommuting Part-time work Job sharing Carer's leave								

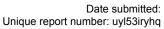






14.3 Should you wish to provide additional information on any of your responses under Gender equality indicator 4, please do so below:

Gender equality indicator 5: Consultation with employees on issues concerning gender equality in the workplace
Have you consulted with employees on issues concerning gender equality in your workplace? ☐ Yes ☐ No ☐ No, not needed (provide details why):
☐ No, not needed (provide details wily).
 No, insufficient human resources staff No, don't have expertise No, not a priority No, other (provide details):
15.1 How did you consult with employees on issues concerning gender equality in your workplace (more than one option can be selected)? ☑ Survey ☐ Consultative committee or group
☐ Focus groups
Exit interviews
☐ Performance discussions ☐ Other (provide details):
15.2 What categories of employees did you consult? ☐ All staff ☐ Women only ☐ Men only ☐ Human resources managers ☐ Management ☐ Employee representative group(s)
☐ Diversity committee or equivalent
☐ Women and men who have resigned while on parental leave☐ Other (provide details):
15.3 Should you wish to provide additional information on any of your responses under Gender equality indicator 5, please do so below:
Gender equality indicator 6: Sex-based harassment and discrimination
Do you have a formal policy or formal strategy on sex-based harassment and discrimination prevention? ☐ Yes
☐ Standalone policy
☑ Policy is contained within another policy☐ Standalone strategy
☐ Strategy ☐ Strategy



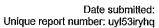




 No No, currently under development No, insufficient human resources staff No, included in workplace agreement No, don't have expertise No, not a priority No, other (provide details):
16.1 Do you include a grievance process in any sex-based harassment and discrimination prevention policy or strategy? ☐ Yes ☐ No ☐ No, currently under development ☐ No, insufficient human resources staff ☐ No, don't have expertise ☐ No, not a priority ☐ No, other (provide details):
Does your workplace provide training for all managers on sex-based harassment and discrimination prevention? ☐ Yes - please indicate how often this training is provided ('At induction' AND one of the other options can be selected): ☐ At induction ☐ At least annually ☐ Every one-to-two years ☐ Every three years or more ☐ Varies across business units ☐ Other (provide details):
 No No, currently under development No, insufficient human resources staff No, don't have expertise No, not a priority No, other (provide details):
17.1 Should you wish to provide additional information on any of your responses under Gender equality indicator 6, please do so below:

Other

Should you wish to provide details of any initiatives that you feel are particularly outstanding, or that have resulted in improved gender equality outcomes in your workplace, please enter this information below. (As with all of the questions in this questionnaire, any information you provide here will appear in your public report.)







Notification and access

CSL Limited
List of employee organisations bioCSL (Parkville)
CSL Behring (Broadmeadows)

CEO sign off confirmation

Name of CEO or equivalent

Confirmation CEO has signed the report

Yes

CEO Signature:

Date: